

Designing a Tri-Objective, Sustainable, Closed-Loop, and Multi-Echelon Supply Chain During the COVID-19 and Lockdowns

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Abstract. This paper proposes a mathematical model of Sustainable Closed-Loop Supply Chain Networks (SCLSCNs). When an outbreak occurs, environmental, economic, and social aspects can be traded off. A novelty aspect of this paper is its emphasis on hygiene costs. As well as healthcare education, prevention, and control of COVID-19, this model offers job opportunities related to COVID-19 pandemic. COVID-19 damages lead to lost days each year, which is one of the negative social aspects of this model. COVID-19 was associated with two environmental novelties in this study. positive and negative effects of COVID-19 can be observed in the environmental context. As a result, there has been an increase in medical waste disposal and plastic waste disposal. Multi-objective mathematical modeling with Weighted Tchebycheff method scalarization. In this process, the software Lingo is used. The COVID-19 pandemic still has a lot of research gaps because it's a new disease. An SC model that is sustainable and hygienic will be developed to fill this gap in the COVID-19 condition disaster. Our new indicator of sustainability is demonstrated using a mixed-integer programming model with COVID-19-related issues in a Closed-Loop Supply Chain (CLSC) overview.

Keywords: Closed-loop supply chain, Coronavirus outbreak, Reverse logistics, Weighted Tchebycheff method

1. Introduction

Recently, there has been a consensus on the need to consider sustainable business. As a result of information management, Sustainable Supply Chain Network Design (SSCND) considers the triple aspects of Supply Chains (SCs) and logistics [80]. There has been severe damage to the SC due to the global COVID-19 epidemic [26]. There has been an unprecedented level of COVID-19 outbreak in global SCs [111]. It is equally important to create a reverse flow for returning products, along with all other aspects of sustainability [59]. There has not been a clear definition of sustainable and green SC up to now [110].

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The possibility should be considered of backflow for returned products with all the demotion of sustainability [59]. By increasing the social impact of networks, profitability and competition can be increased [98]. As the cause of the biggest disruptions in human history, COVID-19 has made the strongest impact on SCs during the recent pandemic. In SCs around the world, pandemics cause chaotic conditions [38]. It is possible to transfer COVID-19 from one person to another very quickly [35]. Prevention of disease begins with preventing infection [101]. Lockdown policy and reduced physical contact are fundamental principles in the COVID-19 confrontation [76]. The CLSC is a new concept in logistics at preventing environmental degradation and resource scarcity. By implementing CLSC, network flows will be controlled, emissions and waste will be reduced, and low-cost production will be achieved. Considering that CLSCs control the material, SC activities can reduce their environmental impact [29]. Growing environmental concerns have made the development of a Green Closed-Loop Supply Chain Network (GCLSCN) a significant challenge [159]. COVID-19 outbreaks are also impacting emissions in a significant way [75]. With environmental protection, client awareness and desires, and carbon policies on the rise, Supply Chain Design (SCD) has become a fundamental objective. [141]. As a result of the COVID-19 pandemic and intensive lockdowns, China reported a reduction in CO₂ emissions [102]. The COVID-19 outbreak was not the first time that big companies were concerned about their sustainability and social responsibility. They expressed concerns about catastrophic events and trade disputes [129]. As a result of the SCs' activities, they are now responsible for their environmental and social effects [15]. The three aspects of sustainability, i.e., benefit to humans, and benefit to our planet must be considered simultaneously. Amid the COVID-19 pandemic, SC must ensure the health and safety of its key employees due to pressure from safety, medical, food, and beverage companies [32].

We recommend the following hygiene protocols:

- In the SC, people with COVID-19 symptoms are assessed daily, and people with symptoms should not be able to continue to participate in any activities. Symptomatic employees should be quarantined until the health department takes appropriate action if they show symptoms at work or after work. Health and safety personnel, along with their managers, should notify the appropriate authorities as soon as a suspicious event occurs.
- It is the responsibility of the person responsible for health at work to handle medical records and sensitive personal information under the law. It is also important for him/her to maintain confidentiality. Keeping daily records of any symptoms or temperature above 37.5 C°, or any presence of other employees, laborers, managers, drivers, or others at the building's entrance and exit.
- A glove, mask, face shield, goggles, and gown must be worn continuously by all personnel interacting with the SC. For employees who engage in high-risk activities, this is particularly important.
- Always provide soap, hand sanitizers with alcohol, cleaning paper, disinfectant for surfaces, and closed trash bins everywhere.
- Place the disposable tissues and face masks in the designated bins.
- Avoid touching money directly during the SC process and use cash instead of a credit card.
- Keeping two meters' distance between people is a good rule of thumb. Thus, SC

entities organize their shifts according to their programs.

- Incorporate COVID-19 symptoms, hygiene guidelines, and related activities into posters, brochures, and checklists.
- Employees need to notify the administrator and health officer if they have been in contact with a COVID-19-positive person.
- Prevent the spread of infectious and non-infectious waste during the SC by collecting, transporting, storing, and handling it properly.
- Waste COVID-19 will be transported by special vehicles during the SC.
- Don't allow members of SC to share belongings or utilize colleagues' tools or workspace while they are working.
- The SC network should be aerated at least five times per day. When taking a break from work or while eating, try not to gather in a public or private area. Every SC facility should be equipped with a shower. Organizing meetings online rather than in person. Working hours should be reduced as much as possible. Minimizing office hours and allowing employees to work from home. Traveling along the SC will prevent unnecessary displacement [133].



Figure 1. The different types of persistence of coronaviruses on a surface [70,139,58,125, 56]

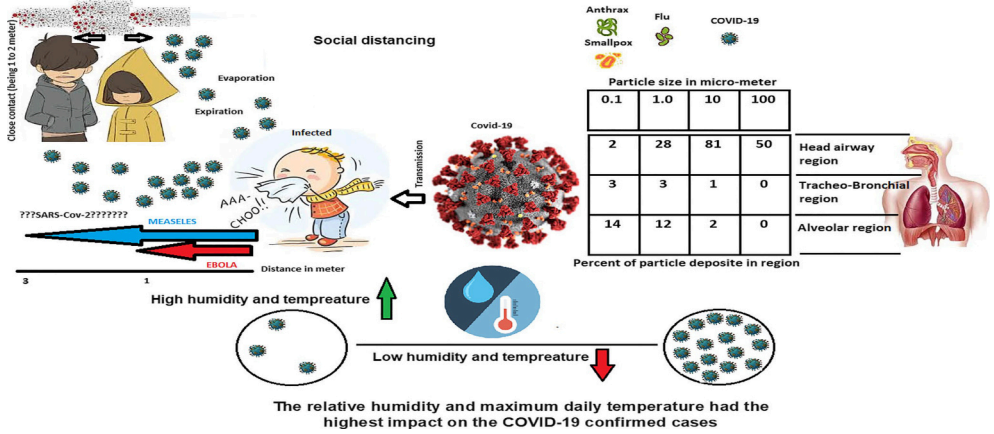


Figure 2. The effects of humidity and temperature on the activity of 2019-nCoV were investigated. These factors include social distancing, close contact, particle size, and the percentage of virus particles deposited in various regions of the upper airway [56]

This Triple Bottom Line (TBL) is suggested in our paper to measure the economic, environmental, and social performance in the COVID-19 condition shown in Figure 3 as follows:

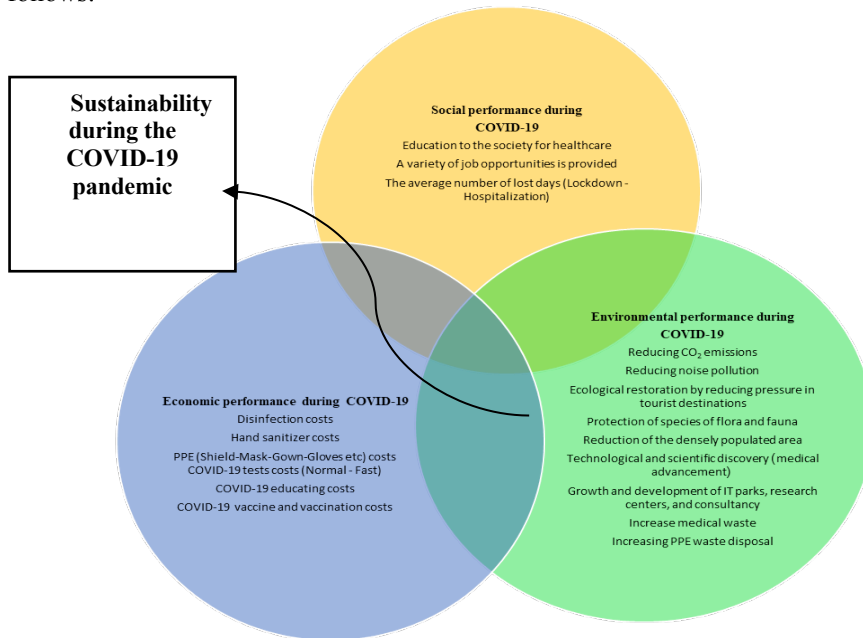


Figure 3. TBL of sustainability in the COVID-19 pandemic

There are five types of facilities provided by the model described above: i) Suppliers and companies that supply, ii) Manufacturing / Remanufacturing / Refurbishing, iii) Collection / Dispatch, iv) Customer Service, and v) Recycling / Landfilling. A forward flow involves the extraction of materials from a supplier and their delivery to factories for production. A new, remanufactured, or refurbished product is transferred forward to meet the customer's needs. When customers return products, they are collected and shipped to collection/distribution centers, which inspect and categorize them, and then send them to factories for remanufacturing and refurbishment, while the rest are sent to recycling and landfills. An economic, environmental, and social model incorporating indicators of performance in COVID-19 has been developed in this paper to increase SC's efficiency. During an outbreak, this study aims to develop a hygienic SSC model to illustrate the trade-off between economic, environmental, and social problems.

2. Literature Review

An investigation of related work is divided into four subsections in this literature review. We are focusing on the economic aspects of the first subsidiary. Environmental aspects are discussed in the second subsection. Therefore, we are reviewing the social aspects in the third subsection. The SC also considers the COVID-19 pandemic in the last subsection. In Table 1, we summarized the different kinds of SC.

2.1 Survey on Recent Research

2.1.1 Perspectives on the economy

There are economic aspects to the SSC's first dimension. Traditional mathematical models of network design were created without considering environmental goals to minimize costs or maximize profits. Using product quantities to minimize the total cost for network design [138]. The concept of cost, delivery time, and quality is taken into consideration [24]. Presented a model for inventory planning and production with a profit maximization objective [7]. An approach to CLSC design that considers the storage level and maximizes profit [118]. Maximizing profits by considering RLs [126]. A multi-product network is designed to minimize the total cost under uncertainty. Using multi-echelon inventory methods to maximize CLSC profit [153]. Presenting the mixed-integer linear programming (MILP) model in CLSC to minimizing the overall cost under uncertain conditions [108]. Using the multi-objective method, the authors propose a new approach to controlling the costs in the supply chain network (SCN) [27]. A stochastic SC model incorporating profit and quality is illustrated and evaluated [43]. In [23,97] researchers examined the cost and total service time. Study the effect of advertising policy coordination between retailers and manufacturers in the supply chain on competition [13]. Garai et al [45] suggested that CLSCs should focus on reverse chains considering financial self-reliance. Optimal net profits and reverse chain layer are two objectives for modeling the CLSC [44]. Under disaster situations, design a CLSC that focuses on price and economic dominance.

2.1.2 Perspectives on the environment

Environmental protection is the second dimension of the SSC. Promoting public awareness of environmental issues has increased enthusiasm for environmentally friendly SCNs [109]. In recent years, this field has been moving toward Green Supply Chain Management (GSCM). Researchers at Waltho et al researched articles on Green Supply Chain Network Design (GSCND), carbon emissions, and environmental policies, demonstrating their significance. Environmental aspects of SSCND have been considered by researchers [140]. Fuel and energy consumption were also addressed by Zhalechian et al [153]. Water footprint was suggested by Zhao a criterion for measuring water use related to human consumption [159]. A closed-loop (CL) system (recycling, disposal, and remanufacturing) is described in the article [8,33]. Reverse Logistics Networks (RLNs) are considered the most efficient in the MILP model proposed by Alumur et al [9]. Arampantzi [12] and Littman & Burwell [82], investigated noise pollution rate and solid / water waste generation. Based on backward logistics, Kannan et al. discuss emissions in open facilities and transportation [71]. Determine a maximum CO₂ emissions limit for each product manufactured and recycled during transportation. Martí et al mention that CO₂ emissions can be attributed to many factors, including raw materials, production, storage, and transportation [90]. According to Zeballos et al, CLSC design should take into account the costs of different kinds of shipping [152]. In the CLSC, emissions are considered from production, warehousing, disposal, and recycling [95,130]. Incentives for producers and retailers to reduce emissions through a carbon tax [84]. A cap-and-trade system in SC should consider outsourcing issues. Coordination and decision-making SC considering cap-and-trade [143]. As of now, COVID-19 has achieved the maximum reduction in CO₂ emissions. The lockdowns helped keep COVID-19 at a controlled rate, but they also severely reduced human activity [101]. In response to the lockdown limitations, the projected harvest of trees has been temporarily halted, reducing CO₂ emissions [132]. A major part of emissions may be reduced during this pandemic as a result of the lockdown, which has stopped all major transportation proceedings. Carbon tax optimization and CO₂ reduction in SC [78]. Considering renewable energy as a means of reducing environmental pollutants [46]. The environmental and economic impact of recycling in CLSCs [93]. Considering the environmental responsibilities of SCs by [145]. In the SC, resilience, and uncertainty are considered under the environment [77]. The design of a dual-channel CLSC model for green CLSCs [73]. Consideration of remanufacturing, recycling, and reducing environmental pollution during SC [158]. Life Cycle Assessments (LCAs) measure environmental impacts [21]. The design of a SC to control CO₂ and SO₂ emissions has been described in [131]. Two-tier supply chain with backorders managed by green vendors using Epsilon constraint and NSGA-II [37]. Designing a CLSC for perishable products considers minimizing CO₂ release [49]. Researched the environmental aspects of Municipal Solid Waste (MSW) management concerning Greenhouse Gas (GHG) release [137]. Optimization of green logistics systems using two-echelon hierarchical location-allocation-routing [135].

2.1.3 Perspectives on the social

During the past few years, both universities and industry have paid attention to the social side of SSC. There are three aspects of sustainability that are considered in the SSC for beef SC [50]. The SSCND papers have been summarized by Eskandarpour et al [36]. The

expansion of regional balancing and regional commitment are among the aspects of societal commitment [40,149]. Zhang et al. [155] Another social purpose is to satisfy customers. Employee satisfaction and workplace environments have been highlighted by several scholars [12,52]. Social and economic aspects of modeling and optimizing the sustainable pharmaceutical supply chain under uncertainty. A sustainability framework should be considered when designing the CLSC network [51]. Development of a sustainable CLSC model using ϵ -constraint methods [123]. To be sustainable and resilient, it was suggested to create a CLSC that consumed water and air pollution [6]. Based on Nayeri et al [105], created a SCLSCN. Optimizing sustainable and resilient CLSC designs by modeling conditional value at risk [85]. A mathematical model for evaluating closed-loop supply chains' robustness and efficiency [151]. Using Lagrange relaxations and fix-and-optimize approaches, develop a robust model for SCLSCN [86]. For a case study of a real-life COVID-19 outbreak, Abbasi et al measured the sustainability of the supply chain [1].

2.1.4 Perspectives on COVID-19

The focus of this section is on COVID-19 and SC. Dmitry Ivanov and Ajay Das [62] investigated COVID-19 and SC resilience. When the COVID-19 pandemic broke out, Rowan & Laffey investigated the issue of inadequate SC for personal protective equipment [112]. Developing a global perspective on COVID-19 [64]. By [57], food SCs played a role in COVID-19 outbreaks. Researching intertwined supply networks in the COVID-19 situation [62]. Ranking of hospitals for patient satisfaction criteria in COVID-19 disaster [127]. Demand and supply during and after COVID-19 [30]. COVID-19 SC risk management model [122]. Redesigning SC in the COVID-19 epidemic [103]. During and after COVID-19, efficient logistics and SCM are essential [61]. Developing a model for the survivability of SSCs of small and medium companies in the COVID-19 outbreak [16]. The COVID-19 SSC drivers are being investigated to address SC disruptions [72]. Reduction of COVID-19 risk by artificial intelligence in SC [104]. Create a disaster relief SC with multiple objectives, multiple products, and multiple periods to satisfy PPE demands under COVID-19 [99]. COVID-19 pandemic relief using IoT [146]. During COVID-19, intertwined supply networks were studied [62]. A patient satisfaction survey was conducted in the aftermath of the COVID-19 disaster. [127]. COVID-19 supply and demand comparison [30]. SC risk management under COVID-19 conditions [122]. SC was redesigned in response to the COVID-19 epidemic [102]. Effective SCM and logistics during and post COVID-19 [61]. Developing a model to predict small and medium companies' survivability during the COVID-19 outbreak [16]. To tackle SC disruptions in COVID-19, we are investigating SSC drivers [71]. Reducing COVID-19 risk with artificial intelligence in SC [104]. Prepare a disaster relief SC that meets the PPE requirements of COVID-19 with multiple objectives, multiple products, and multiple periods. COVID-19 relief SCN created using IoT [148]. An analysis of a COVID-19 SCN problem with multi-objectives, multi-levels, and multiple products [52]. Designing a stochastic model for optimizing blood SC based on simulations in the COVID-19 situation [128]. A MILP approach to building a sustainable and resilient healthcare system during COVID-19 [136]. Under COVID-19, the emergency department will receive the following resources [66]. In an Iranian hospital under COVID-19 conditions, an analysis of the humanitarian supply chain is presented [67]. Accordingly, to the outbreak, a multi-level model is proposed [48]. Meta-heuristic algorithms are used to solve a SCLSCN for a face mask under COVID-19 [136]. An enhanced survivability model for SSCs during and after the COVID-19 pandemic is being developed [124]. An analysis of COVID-19 challenges and their mitigation

strategies with a dynamic capability framework [111]. COVID-19 impacts on SCs management were addressed through a robust time and cost tradeoff [87]. Research on disruptions in SC and shocks in social and economic aspects during COVID-19 [29]. The AHP method is used to make SC resilient in the COVID-19 condition. A single firm and SC are responsible for reshoring decisions triggered by COVID-19 [17]. During the COVID-19 pandemic, factors affecting the survivability of SSCs were assessed empirically [16]. The implementation of a framework for improving sustainable supply chains' survivability during and after COVID-19 [124]. A study of disruptions to the sustainable supply chain during COVID-19 was conducted [10]. Enhancing supply chain sustainability in an emerging economy during the COVID-19 pandemic [72]. Using artificial intelligence to assess COVID-19's impact on agricultural supply chains [104]. Lessons from COVID-19 outbreaks and strategies for reducing the threat of the disease [111]. An analysis of the design of a sustainable end-of-life product recovery network (RN) in light of the COVID-19 pandemic by **Abbasi et al** [1]. **Abbasi et al** said in the event of an outbreak of COVID-19, planning a sustainable supply chain will reduce carbon emissions [2]. An analysis of the Iranian automotive industry's green closed-loop supply chain networks (GCLSCNs) during the coronavirus outbreak by **Abbasi et al** [3]. **Abbasi et al** applied performance measurement to the SSC during the COVID-19 [4]. Table 1 compares and analyzes the related investigations.

Table 1. Investigations of related works

| References | Open-loop | Closed-loop | Single objective | Multi-objectives | Economic aspects | Environment aspects | Social aspects | COVID-19 |
|------------|-----------|-------------|------------------|------------------|------------------|---------------------|----------------|----------|
| [138] | * | | * | | * | | | |
| [27] | * | | * | | * | | | |
| [42] | | * | | * | * | * | | |
| [7] | * | | * | | * | | | |
| [50] | * | | | * | * | * | * | |
| [142] | * | | * | | * | * | | |
| [67] | * | | | * | * | * | | |
| [116] | * | | | * | * | * | | |
| [106] | * | | | * | * | * | | |
| [154] | | * | | * | * | | | |
| [19] | * | | * | | * | | | |
| [33] | | * | | * | * | * | * | |
| [110] | * | | * | | * | | | |
| [55] | | * | | * | * | * | * | |
| [25] | * | | | * | * | | | |
| [96] | * | | | * | * | * | | |
| [134] | * | | * | | * | | | |

| | | | | | | | | |
|--------------------------|---|---|--|---|---|---|---|---|
| [117] | | * | | * | * | * | * | |
| [79] | * | | | * | * | * | | |
| [74] | | * | | * | * | * | | |
| [39] | | * | | * | * | * | | |
| [100] | * | | | * | * | | | |
| [144] | | * | | * | * | * | | |
| [145] | * | | | * | * | * | | |
| [93] | | * | | * | * | * | | |
| [73] | | * | | * | * | * | | |
| [6] | | * | | * | * | * | * | |
| [136] | * | | | * | * | * | | * |
| [5] | | * | | * | * | * | * | |
| Our investigation | | * | | * | * | * | * | * |

2.2 The research gaps

In summary, the proposed paper covers some literature gaps and categorizes innovation as follows:

- 1) Designing a SC in compliance with all health protocols
- 2) Designing a new SSC that considers the pandemic from three perspectives:
 - To develop the economic aspects of COVID-19, the hygiene costs must be added to the normal conditions.
 - Develop the environmental aspects, COVID-19 and lockdown should be considered from both a positive and negative perspective.
 - Developing the social aspects considering the COVID-19 damage to society.
- 3) In the COVID-19 outbreak, the distribution center and collection center are merged to prevent physical contact with customers.
- 4) The CLSC framework integrates issues related to the COVID-19 pandemic in a MOMIP model.
- 5) Discuss the managerial implications of the mathematical model.

To fill this gap, this investigation attempts to develop a new and hygienic SSC model.

3. Mathematical Model

The SSC focuses on three aspects of sustainability. In addition to saving costs and improving economic efficiency, recycling activities are an environmentally friendly process. An integrated forward and reverse flow is provided by the CLSC. According to this paper, the Distribution Center (DC) is incorporated with the Collection Center (CC) during the outbreak of COVID-19, to reduce building costs, reduce carbon dioxide emissions, decrease environmental pollution, as well as preventing physical contact with customers. Furthermore, monetary expenditures for a specific SC design can be calculated as a total cost measure. To create the SSC, a mathematical modeling method is used to measure environmental and social efficiency indexes. By using the model, we will be able

to design the SC optimally, identify which facilities should be included in the network, and recognize the flow of goods items among different levels. To determine the best network scenario, it is necessary to consider both the pandemic and lockdown costs. In addition to providing useful information to DMs, the environmental and social aspects of SC activities (extracting, producing, remanufacturing, refurbishing, distributing, collecting, recycling, landfilling, and transporting) ultimately result in more sustainable decisions during pandemics.

3.1 Problem statement and assumptions

Five types of facilities are described in the mathematical model above: 1) Suppliers and companies that supply (**S**), 2) Manufacturing / Remanufacturing / Refurbishing (**MR**), 3) Collection / Dispatch (**CD**), 4) Customer Service (**CS**), 5) Recycling / Landfilling (**RL**). Factory production begins with the extraction of raw materials from supplier centers. Manufacturers, remanufacturers, and refurbishes deliver their goods in a forward manner to meet the demands of their clients. During the reverse flow, clients return goods to Collection / Dispatch centers, where they are inspected and divided into goods that can be remanufactured and refurbished, which go to a Manufacturing / Remanufacturing / Refurbishing facility, while others are disposed of in a Recycling / Landfilling facility. In Figure 4, you can see a smaller version of our network. Assumptions are made to build the model: It is disposed of according to the calculated percentage of total demand.

- SC considerations are taken into account thoroughly when dealing with COVID-19 outbreaks.
- Distribution and Collection Centers have been merged.
- There was never a shortage of customer demand.
- The COVID-19 hygiene protocol ensures that all returned goods that need to be disposed of are successfully recycled and landfilled.
- Returns and demand are certain.
- The locations of *MR* are potential.
- The locations of *CD* are potential.
- The locations of *RL* are potential.
- The locations of *S* and *CS* are fixed.
- A feasible distance should exist between the nodes of the network, and for each connection, there are several delivery options.
- Job opportunities are categorized into two types: fixed and variable normal opportunities, and fixed and variable COVID-19 opportunities.
- The health and safety of workers are measured by workday lost. it should be arranged. The average number of lost days caused by normal damages (e.g. accidents, normal hospitalizations), and the average number of COVID-19 damages and mortality rate of the infected population (e.g. physical and mental coronavirus damages).

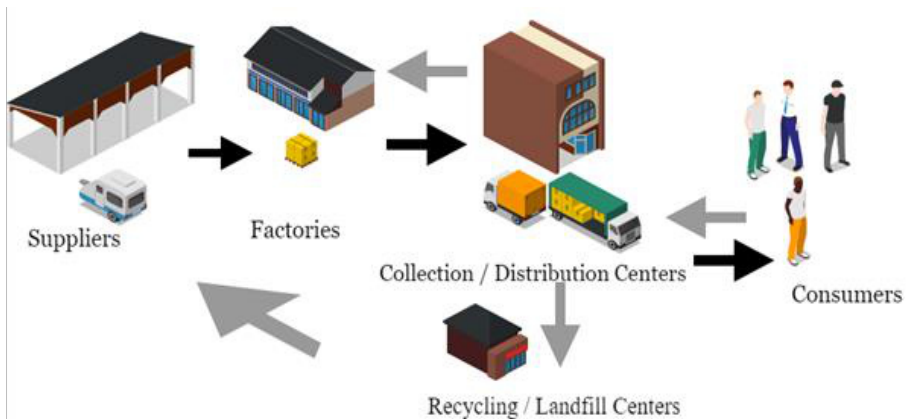


Figure 4. The closed-looped, multi-echelon supply chain is depicted

3.2 An overview of the model components

There are sets, parameters, and variables in the SC model. An example of model parameter is a technical parameter, economic parameters, environmental parameters, and social parameters. A binary decision variable and a continuous decision variable are used in the model to allocate goods items to the SSC network.

3.3 Formulation process

An Objective Function (OF) and a constraint are two parts of the mathematical model's formulation. As part of the mathematical model, three objectives exist, minimization of the total cost (economic perspective), minimization of the negative effects on the environment (environment perspective), and minimization of the negative effects on society (social perspective) in the COVID-19 conditions and lockdown days in the SC.

Indications

- s : Index of existing suppliers and companies that supply materials $s \in S = \{1, 2, 3, \dots, s\}$,
- f : Index of potential manufacturing / remanufacturing / refurbishing centers $f \in F = \{1, 2, 3, \dots, f\}$,
- i : Index of collection / dispatch centers $i \in I = \{1, 2, 3, \dots, I\}$,
- b : Index of recycling / landfilling centers $b \in B = \{1, 2, 3, \dots, B\}$,
- c : Index of customer service and centers $c \in C = \{1, 2, 3, \dots, c\}$,
- ts : Index of alternatives to delivery from suppliers $ts \in TS = \{1, 2, 3, \dots, ts\}$,
- tf : Index of alternatives to delivery from manufactures $tf \in TF = \{1, 2, 3, \dots, tf\}$,
- ti : Index of alternatives to delivery from collection / dispatch centers $ti \in TI = \{1, 2, 3, \dots, ti\}$,
- tc : Index of alternatives to delivery from customers' centers $tc \in TC = \{1, 2, 3, \dots, tc\}$,
- tb : Index of alternatives to delivery from recycling / landfilling centers $tb \in TB = \{1, 2, 3, \dots, tb\}$,

Parameters

d_c :demand of customer service c ,

M_s : Capacity for obtaining,

M_f : Capacity for manufacturing,

M_i : Capacity for collection/ dispatching,

M_b : Capacity for recycling / landfilling,

Mr_f : Capacity for remanufacturing/refurbishing,

$MN_{dismantled}$: Amount of returned goods that will be remanufactured,

$MN_{disposed}$: The amount of returned goods that will be recycled or disposed of,

δ_{sf} : Distance between specified supplier and MR ,

δ_{fi} : Distance between specified MR and CD ,

δ_{if} : Distance between specified CD and MR ,

δ_{ic} : Distance between specified CD and CS ,

δ_{ci} : Distance between specified CS and CD ,

δ_{ib} : Distance between specified CD and RL ,

δ_{bs} : Distance between specified RL and supplier,

w_{nid} : An indicator of how much weight to give to the total lost days caused by nominal damages to the works.

w_{jo} : The weighting factor used to calculate COVID-19 damages is the total lost days, $w_{COVID-19_{id}}$: The number of normal job opportunities is weighted by the number of normal jobs,

$w_{COVID-19_{jo}}$: Total number of COVID-19 job openings weighted by this factor,

θ_f : In the COVID-19 pandemic, there is a fixed cost for the opening of the MR f ,

θ_i : In the COVID-19 pandemic, there is a fixed cost for the opening of the CD i ,

θ_b : In the COVID-19 pandemic, there is a fixed cost for the opening of the RL b ,

V_s : Costs associated with obtaining materials from supplier s ,

V_f :Costs associated for creating an item of goods in the MR f ,

V_i :Costs associated for dispatching an item of goods in the CD i ,

Vr_i :Costs associated for collecting an item of the returned goods in the CD i ,

V_b : Costs associated for recycling and landfilling an item of the returned goods in RL **b**,

Vr_f : Costs associated for recovery an item of the returned goods in the MR **f**,

TCO_{sf}^{ts} : Delivering prices of an item of material from the supplier **s** to MR **f** with delivering option **ts**,

TCO_{fi}^{tf} : Delivering prices of an item goods from MR **f** to CD **i** with delivery option **tf**,

TCO_{ic}^{ti} : Delivering prices of an item of goods from CD **i** to CS **c** with delivery option **ti**,

TCO_{ci}^{tc} : Delivering prices of an item of the returned goods is collected from CS **c** to CD **i** with delivery option **tc**,

TCO_{if}^{ti} : Delivering prices of an item of the returned goods is accessible for recovering from CD **i** to MR **f** with delivery option **ti**,

TCO_{ib}^{ti} : Delivering prices of an item of returned goods that is not suitable for remanufacturing and refurbishing, from CD **i** to RL **b** with delivery option **ti**,

TCO_{bs}^{tb} : Delivering prices of an item of recycled goods from RL **b** to supplier **s** with delivery option **tb**,

HV_s : Costs related to COVID-19 during obtaining an item of material from the supplier **s**,

HV_f : Costs related to COVID-19 during producing an item of goods in the MR **f**,

HV_i : Costs related to COVID-19 during distribution an item goods from the CD **i**,

HVr_i : Costs related to COVID-19 during collecting, inspecting consolidating, and sorting a unit of the returned goods in the CD **i**,

HV_b : Costs related to COVID-19 during recycling and landfilling an item of the returned goods in RL **b**,

HV_{rf} : Costs related to COVID-19 during recovering an item of the returned goods in the MR **f**,

HTC_{sf}^{ts} : Costs related to COVID-19 during the delivering of an item of material from the supplier **s** to MR **f** with delivery option **ts**,

HTC_{fi}^{tf} : Costs related to COVID-19 during the delivering of a unit of goods from MR **f** to CD **i** with delivery option **tf**,

HTC_{ic}^{ti} : Costs related to COVID-19 during the delivering of a unit of goods from CD **i** to CS **c** with delivery option **ti**,

HTC_{if}^{ti} : Costs related to COVID-19 during delivering of an item of the returned goods from CD **i** to MR **f** with delivery option **ti**,

HTC_{ib}^{ti} : Costs related to COVID-19 during the delivering of an item of returned goods from CD **i** to RL **b** with delivery option **ti**,

HTC_{ci}^{tc} : Costs related to COVID-19 during the delivering of an item of returned goods from CS c to CD i with delivery option tc ,

HTC_{bs}^{tb} : Costs related to COVID-19 during the delivering of an item of recycled goods from RL b to supplier s with delivery option tb ,

e_s : Environmental impacts for extracting an item of material in the supplier s ,

e_f : Environmental impact for producing an item of goods in MR f ,

e_i : Environmental impact of handling and distributing an item of goods in the CD i ,

er_i : Environmental impacts of collecting an item of the returned goods in the CD i ,

er_f : Environmental impacts of remanufacturing an item of the returned goods in the MR f

e_b : Environmental impacts for recycling and landfilling an item of the returned goods in RL b ,

$ETCR_{sf}^{ts}$: Environmental impacts by delivery option ts to send an item of material from supplier s to MR f ,

$ETCR_{fi}^{tf}$: Environmental impacts by delivery option tf to send an item of goods from MR f to CD i for a unit distance,

$ETCR_{ic}^{ti}$: Environmental impacts by delivery option ti to send an item of goods from CD i to CS c for a unit distance,

$ETCR_{ci}^{tc}$: Environmental impacts by delivery option tc to collect an item of returned goods from CS c to CD i ,

$ETCR_{fj}^{ti}$: Environmental impacts by delivery option ti to send an item of the returned goods to be remanufactured from CD i to MR f ,

ETC_{ib}^{ti} : Environmental impacts by delivery option ti to send an item of returned goods from CD i to RL b ,

ETC_{bs}^{tb} : Environmental impacts by delivery option tb to send an item of recycled goods from RL b to supplier s for a unit distance,

LD_f : In MR f , normal-related lost days on average,

LD_i : In CD i , normal-related lost days on average,

LD_b : In RL b , normal-related lost days on average,

$LD - COVID_f$: In MR f , COVID-19-related lost days on average,

$LD - COVID_i$: In CD i , COVID-19-related lost days on average,

$LD - COVID_b$: In RL b , COVID-19-related lost days on average,

JO_f : In MR f , the number of created fixed and variable job opportunities,

JO_i : In CD i , the number of created fixed and variable opportunities,

JO_b : In RL b , the number of created fixed and variable opportunities,

$JO-COVID_f$: In MR f , the number of new jobs related COVID-19 during manufacturing, remanufacturing and refurbishing,

$JO-COVID_i$: In CD i , the number of new jobs related COVID-19 during distribution and collection,

$JO-COVID_b$: In RL b , the number of new jobs related COVID-19 during recycling and landfilling,

Decision variables

x_f : If Manufacturing/Remanufacturing/Refurbishing f is founded, equal 1; otherwise 0.

x_i : If Collection / Dispatch i is founded, equal 1; otherwise 0.

x_b : If Recycling / Landfilling b is founded, equal 1; otherwise 0.

Y_{sf}^{ts} : Raw material item sent from suppliers to MR f with delivery option ts ,

Y_{fi}^{tf} : Goods item sent from MR f to CD i with delivery option tf ,

Y_{ic}^{ti} : Goods item sent from CD i to CS c with delivery option ti ,

Y_{ci}^{tc} : Returned goods item collected from CS c to CD i with delivery option tc ,

Y_{if}^{ti} : Returned goods item from CD i to MR f with delivery option ti ,

Y_{ib}^{ti} : Returned goods item from CD i to RL b with delivery option ti ,

Y_{bs}^{tb} : Returned goods item from RL b to supplier s with delivery option tb ,

Objective functions (OFs) and constraints of the supply chain network

$$\begin{aligned}
 \text{Min } n_i = & \left(\sum_{f=1}^F \theta_f x_f + \sum_{i=1}^I \theta_i x_i + \sum_{b=1}^B \theta_b x_b + \sum_{s=1}^S v_s \sum_{f=1}^F \sum_{ts=1}^{TS} Y_{sf}^{ts} + \sum_{f=1}^F \sum_{i=1}^I \sum_{tf=1}^{TF} Y_{fi}^{tf} + \sum_{i=1}^I \sum_{c=1}^C \sum_{ti=1}^{TI} Y_{ic}^{ti} \right) \tag{1} \\
 & + \sum_{i=1}^I v_i \sum_{c=1}^C \sum_{tc=1}^{TC} Y_{ci}^{tc} + \sum_{f=1}^F v_f \sum_{i=1}^I \sum_{ti=1}^{TI} Y_{if}^{ti} + \sum_{b=1}^B v_b \sum_{i=1}^I \sum_{ti=1}^{TI} Y_{ib}^{ti} + \sum_{s=1}^S \sum_{f=1}^F \sum_{ts=1}^{TS} CO_{sf}^{ts} Y_{sf}^{ts} + \sum_{f=1}^F \sum_{i=1}^I \sum_{tf=1}^{TF} TCO_{fi}^{tf} Y_{fi}^{tf} \\
 & + \sum_{i=1}^I \sum_{c=1}^C \sum_{ti=1}^{TI} TCO_{ic}^{ti} Y_{ic}^{ti} + \sum_{c=1}^C \sum_{i=1}^I \sum_{tc=1}^{TC} TCO_{ci}^{tc} Y_{ci}^{tc} + \sum_{i=1}^I \sum_{b=1}^B \sum_{ti=1}^{TI} TCO_{ib}^{ti} Y_{ib}^{ti} + \sum_{b=1}^B \sum_{s=1}^S \sum_{tb=1}^{TB} TCO_{bs}^{tb} Y_{bs}^{tb} \\
 & + \sum_{s=1}^S HV_s \sum_{f=1}^F \sum_{ts=1}^{TS} Y_{sf}^{ts} + \sum_{f=1}^F HY_f \sum_{i=1}^I \sum_{tf=1}^{TF} Y_{fi}^{tf} + \sum_{i=1}^I HV_i \sum_{c=1}^C \sum_{ti=1}^{TI} Y_{ic}^{ti} + \sum_{c=1}^C HV_c \sum_{i=1}^I \sum_{tc=1}^{TC} Y_{ci}^{tc} + \sum_{f=1}^F \sum_{i=1}^I \sum_{tf=1}^{TF} Y_{fi}^{tf} + \sum_{i=1}^I \sum_{b=1}^B \sum_{ti=1}^{TI} Y_{ib}^{ti} + \sum_{b=1}^B \sum_{s=1}^S \sum_{tb=1}^{TB} Y_{bs}^{tb}
 \end{aligned}$$

$$\sum_{i=1}^S \sum_{f=1}^{TS} \sum_{s=1}^{TS} \text{HTCO}_{sf}^{ts} Y_{sf} + \sum_{f=1}^F \sum_{i=1}^I \sum_{j=1}^{TF} \text{HTCO}_{fi}^{if} Y_{fi} + \sum_{i=1}^I \sum_{c=1}^C \sum_{t=1}^{TS} \text{HTCO}_{ic}^{tc} Y_{ic} + \sum_{i=1}^I \sum_{c=1}^C \sum_{t=1}^{TC} \text{HTCO}_{ci}^{tc} Y_{ci} + \sum_{i=1}^I \sum_{f=1}^F \sum_{t=1}^{TI} \text{HTCO}_{if}^{ti} Y_{if} + \sum_{f=1}^F \sum_{i=1}^I \sum_{t=1}^{TI} \text{HTCO}_{fi}^{ti} Y_{fi} + \sum_{i=1}^I \sum_{b=1}^B \sum_{s=1}^S \sum_{t=1}^{TB} \text{HTCO}_{ib}^{tb} Y_{ib} + \sum_{i=1}^I \sum_{b=1}^B \sum_{s=1}^S \sum_{t=1}^{TB} \text{HTCO}_{bs}^{tb} Y_{bs}$$

$$\text{Min } z = \sum_{s=1}^S e_s \sum_{f=1}^{TS} \sum_{t=1}^{TS} Y_{sf}^{ts} + \sum_{f=1}^F e_f \sum_{i=1}^I \sum_{j=1}^{TF} Y_{fi}^{if} + \sum_{i=1}^I e_i \sum_{c=1}^C \sum_{t=1}^{TC} Y_{ic}^{tc} + \sum_{i=1}^I e_i \sum_{c=1}^C \sum_{t=1}^{TC} Y_{ci}^{tc} + \sum_{f=1}^F e_f \sum_{i=1}^I \sum_{t=1}^{TI} Y_{if}^{ti} + \sum_{f=1}^F e_f \sum_{i=1}^I \sum_{t=1}^{TI} Y_{fi}^{ti} + \sum_{i=1}^I e_i \sum_{b=1}^B \sum_{s=1}^S \sum_{t=1}^{TB} Y_{ib}^{tb} + \sum_{i=1}^I e_i \sum_{b=1}^B \sum_{s=1}^S \sum_{t=1}^{TB} Y_{bs}^{tb}$$

$$\text{Min } z_3 = w_{nd} [(LD_f x_f + LD_i x_i + LD_b x_b) + w_{COVID-19} (LD - COVID_f x_f + LD - COVID_i x_i + LD - COVID_b x_b)] - w_{jo} [JO_f x_f + JO_i x_i + JO_b x_b] + w_{COVID19} (JO - COVID_f x_f + JO - COVID_i x_i + JO - COVID_b x_b)$$

$$\sum_{s \in S} \sum_{t \in TS} Y_{sf}^{ts} \leq M_f X_f \quad \forall f \in F \tag{4}$$

$$\sum_{f \in F} \sum_{t \in TF} Y_{fi}^{if} \leq M_i X_i \quad \forall i \in I \tag{5}$$

$$\sum_{i \in I} \sum_{t \in TI} Y_{ib}^{tb} \leq M_b X_b \quad \forall b \in B \tag{6}$$

$$\sum_{i \in I} \sum_{t \in TI} Y_{if}^{ti} \leq M_r X_f \quad \forall f \in F \tag{7}$$

$$\sum_{c \in C} \sum_{t \in TC} Y_{ci}^{tc} \leq M_r X_i \quad \forall i \in I \tag{8}$$

$$\sum_{i \in I} \sum_{t \in TF} Y_{fi}^{if} \leq \sum_{f \in F} \sum_{t \in TS} Y_{sf}^{ts} \quad \forall f \in F \tag{9}$$

$$\sum_{c \in C} \sum_{t \in TI} Y_{ic}^{tc} \leq \sum_{i \in I} \sum_{t \in TF} Y_{fi}^{if} \quad \forall i \in I \tag{10}$$

$$\sum_{b \in B} \sum_{ti \in I} Y_{ib}^{ti} \leq \sum_{i \in I} \sum_{tf \in F} Y_{fi}^{tf} \quad \forall i \in I \quad (11)$$

$$\sum_{f \in F} \sum_{ti \in I} Y_{if}^{ti} \leq \sum_{i \in I} \sum_{tf \in F} Y_{fi}^{tf} \quad \forall i \in I, \forall f \in F \quad (12)$$

$$\sum_{i \in I} \sum_{tc \in C} Y_{ci}^{tc} \leq \sum_{c \in C} \sum_{ti \in I} Y_{ic}^{ti} \quad \forall i \in I, \forall c \in C \quad (13)$$

$$d_c \leq \sum_{i=1}^I \sum_{ti=1}^{TI} Y_{ic}^{ti} \quad \forall c \in C \quad (14)$$

$$\sum_{c=1}^C \sum_{tc=1}^{TC} Y_{ci}^{tc} \leq d_c \quad \forall c \in C \quad (15)$$

$$MN_{disposed} d_c \leq \sum_{i=1}^I \sum_{tc=1}^{TC} Y_{ci}^{tc} \quad \forall c \in C \quad (16)$$

$$\sum_{f \in F} \sum_{ti \in I} Y_{if}^{ti} \geq MN_{dismanteld} \sum_{c \in C} \sum_{ti \in I} Y_{ci}^{ti} \quad \forall i \in I \quad (17)$$

$$Y_{sf}^{ts} Y_{fi}^{tf} Y_{ic}^{ti} Y_{ci}^{tc} Y_{if}^{ti} Y_{ib}^{ti} Y_{bs}^{tb} \geq 0 \quad \forall s \in S, \forall f \in F, \forall i \in I, \forall b \in B, \quad (18)$$

$$\forall c \in C, \forall ts \in TS, \forall tf \in TF,$$

$$\forall ti \in TI, \forall ib \in TB, \forall tc \in TC$$

$$x_f, x_i, x_b \in \{0, 1\} \quad \forall f \in F, \forall i \in I, \forall b \in B \quad (19)$$

Subject to:

Objective Functions

Eqs (1) - (3) explain how the OFs are mathematically formulated. There are four costs in total (fixed, variable, delivery and hygiene). During the COVID-19 and lockdown periods, the total effects on the environment are calculated by taking into account the negative and positive effects caused by extracting materials, producing, recovery (remanufacturing and refurbishing), recycling, landfilling, and delivery. By subtracting the number of lost days and the number of job opportunities created across SC during COVID-19, the total bad social impact can be calculated.

Constraints

In the mathematical model, the constraints are given by equations (4) - (19); Constraint (4) shows the maximum number of row material items that can enter a MR from each supplier should be either less or the same as the maximum capacity of that MR. A CD's maximum capacity should not exceed the number of goods items that enter a CD via each of the MRs via each of the delivery options, according to constraint (5). As described in constraint (6), the total returned goods to be recycled, incinerated, or landfilled collected via each delivering method to an RL should not exceed the RL's maximum capacity. According to constraint (7), the total returned goods delivered from a CD to each MRs should be less than

or equal to the maximum capacity for remanufacturing and refurbishing of that *MR*. According to constraint (8), the total returned goods delivered from a *CS* to each *CD* should not exceed the maximum collection capacity of those *CDs*. According to constraint (9), the total goods items that the factory delivered to a *CD* via each transportation option should be lower or equal to the total raw material items that a supplier deliver to a *MR*. According to constraint (10), the total goods delivered from a *CD* to each *CD* via each delivery option should be lower or equal to the total goods delivered from a factory to each *CD*. According to constraint (11), there should be no more than one *RL* per *CD* delivered via each delivery method. According to constraint (12), a *CD's* total number of returned goods items delivered via each delivery option should be lower or equal to a *MR's* total number of returned goods items delivered via each delivery option. According to constraint (13), the number of returned goods delivering from a *CS* to each *CD* via each delivery option ought to be lower or equal to the number of product items delivered from each *CD* to each *CS*. Constraint (14) stipulates that there must be an equal or greater number of goods items distributed from each *CD* via each delivery method to satisfy the demand of a customer. According to constraint (15), the total goods items returned from a *CS* to each *CD* should be less than the demand from the customer. Constraint (16) specifies that the number of units to be recycled, incinerated, and disposed of by each *CS* via each delivery option should equal or exceed the minimum percentage of restitution about the total demands of the respective *CS*. According to constraint (17), the total refurbished and remanufactured goods items that will be delivered by each transportation method to each *MRs* from a *CD* should be greater or equal to the minimum percentage of remanufactured goods items from the total amount of returned goods. According to constraint (18), the total raw materials, goods, and returned goods that flowed from a supplier to a *MR* through delivery options, from a *MR* to a *CD* through delivery options, from a *CD* to a *CS* through delivery options, from a *CS* to a *CD* through delivery options, and between a *CD* and *RL* and *MR* through delivery options should be zero or greater. In constraint (19), the potential of a location is represented by a binary number.

3.4 Solution approach for scalarization

The traditional way to solve MOOP³ is scalarization, which involves formulating a SOOP⁴ associated with the MOOP [69,47].

$$\min_{x \in X} (f_1(x), \dots, f_p(x))$$

The Weighted Tchebycheff Method

$$\min \mathcal{Y}$$

Subject to:

$$w_1(f_1 - z_1^{**}) \leq w_2(f_2 - z_2^{**}) \leq \dots \leq w_n(f_n - z_n^{**}) \leq \mathcal{Y} \text{ Constraints}$$

³ Mult-objective optimization problem

⁴ Single objective optimization problem

where $w_1 \geq 0, w_2 \geq 0 \dots$ and w_n weights such that $w_1 + w_2 + \dots + w_n = 1, f_1, f_2 \dots f_n$ the objective functions, and $z^* = (z_1^{**}, z_2^{**} \dots z_n^{**})^T = (\min f_1, \min f_2 \dots \min f_n)$ is a reference point (an approximation to the ideal vector);

4. Case Study of a Real-life Situation

It was confirmed on 19 February 2020 that the first COVID-19 cases had been reported in Iran. During the analysis of the case study, the model's validity and functionality are evaluated. In addition to surveying Iranian companies, we interviewed the SC manager. A Real-life case study has been conducted to evaluate the model's effectiveness. A model's accuracy and functionality are evaluated based on the data for the considered case study. In this investigation, the network consists of five kinds of facilities. Potential location of supply chain echelons: F, CD, RL , and existing S and CD . For a better understanding of the subject, Figure 5 was designed.



Figure 5. Schematic of real SC on the COVID-19 outbreaks

Table 2. Solution of the SSC model with LINGO and different objective weights in the COVID-19 pandemic

| Objective | $\Sigma w_i = 1$ | $\Sigma w_i = 1$ | $\Sigma w_i = 1$ |
|-----------------------|-------------------------|-------------------------|--------------------------|
| Economical weights | 0.7410 | 0.2007 | 0.0583 |
| Environmental weights | 0.2007 | 0.0583 | 0.7410 |
| Social weights | 0.0583 | 0.7410 | 0.2007 |
| Objective 1 | $Z^*_1 = 0.3204112E+14$ | $Z^*_1 = 0.4099551E+14$ | $Z^*_1 = 0.27804412E+14$ |
| Objective 2 | $Z^*_2 = 0.2812001E+14$ | $Z^*_2 = 0.2030197E+14$ | $Z^*_2 = 0.20010500E+14$ |
| Objective 3 | $Z^*_3 = 0.1954150E+14$ | $Z^*_3 = 0.1008101E+14$ | $Z^*_3 = 0.2077411E+14$ |

5. Computational Tests

5.1 Trade-off between objective functions

To perform the computation, Lingo software is used. Weighted Tchebycheff method are used to determine different POF approximations. There are three weights because there are three objective functions. There is a pattern in which w_1 , w_2 , and w_3 are multiplied by zero and $w_1 + w_2 + w_3$ are equal to one. OFs are ranked according to their performance weights and optimized values in Table 3.

Table 3. Performances weights and optimization value of economic, social, and environmental aspects

| Weights | First Objective | Second Objective | Third Objective |
|-------------------------------|-----------------|------------------|-----------------|
| $(w_1=0.1, w_2=0.2, w_3=0.7)$ | 1327819 | 7918724 | 8126539 |
| $(w_1=0.1, w_2=0.7, w_3=0.2)$ | 1582739 | 7591820 | 8092817 |
| $(w_1=0.2, w_2=0.7, w_3=0.1)$ | 1789261 | 6921025 | 7728162 |
| $(w_1=0.5, w_2=0.2, w_3=0.3)$ | 2091876 | 6812001 | 7021291 |
| $(w_1=0.7, w_2=0.1, w_3=0.2)$ | 2318273 | 6615432 | 6821729 |
| $(w_1=0.4, w_2=0.2, w_3=0.4)$ | 2587654 | 6419082 | 6777189 |
| $(w_1=0.2, w_2=0.1, w_3=0.7)$ | 3098276 | 6314256 | 6610918 |

| | | | |
|-------------------------------|----------|---------|---------|
| $(w_1=0.2, w_2=0.3, w_3=0.5)$ | 3521789 | 6200621 | 6324151 |
| $(w_1=0.4, w_2=0.4, w_3=0.2)$ | 5018270 | 6019280 | 6262710 |
| $(w_1=0.5, w_2=0.3, w_3=0.2)$ | 5513218 | 5819203 | 6187290 |
| $(w_1=0.3, w_2=0.2, w_3=0.5)$ | 5987001 | 5718254 | 5287391 |
| $(w_1=0.6, w_2=0.2, w_3=0.2)$ | 7098712 | 5512879 | 4217265 |
| $(w_1=0.2, w_2=0.4, w_3=0.4)$ | 7345321 | 5419028 | 3829861 |
| $(w_1=0.2, w_2=0.6, w_3=0.2)$ | 8213456 | 5312470 | 3029817 |
| $(w_1=0.2, w_2=0.6, w_3=0.6)$ | 9087654 | 5012678 | 2398102 |
| $(w_1=0.7, w_2=0.2, w_3=0.1)$ | 9102871 | 4022265 | 2019827 |
| $(w_1=0.2, w_2=0.5, w_3=0.3)$ | 9512341 | 3700091 | 1572836 |
| $(w_1=0.3, w_2=0.5, w_3=0.2)$ | 11028716 | 3200124 | 1001000 |

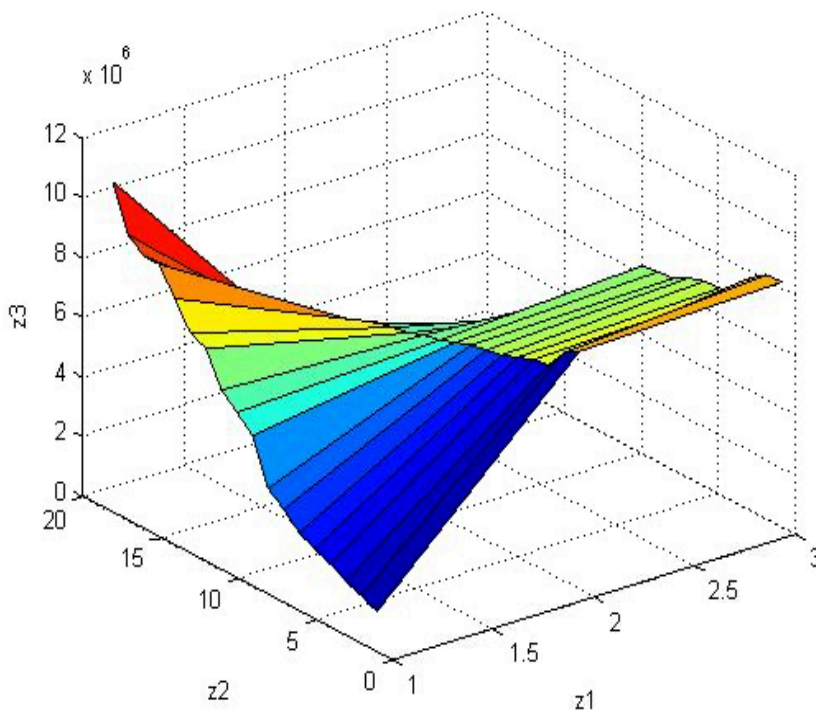


Figure 6. Pareto frontier for case study (Z1, Z2&Z3)

The Pareto front (Figure 6) of the problem was explained and it was found that the proposed model can provide an effective Pareto solution. The results of this investigation indicate the suggested model and its solution approach have acceptable efficiency.

5.2 Problem test

A number of numerical examples are used to evaluate the performance of the SSC in various dimensions. In this regard, 15 numerical examples are provided. For these test problems, Tables 4 & 5 provide dimensional information and show the results. In this sensitivity analysis, we have taken into account the matter that there are a fixed number of delivery options.

Table 4. Dimensions of problem

| <i>Dimensions</i> | <i>Problems</i> | <i>Customers</i> | <i>Collections & Distributions</i> | <i>Factories</i> | <i>Recycling & Landfills</i> | <i>Suppliers</i> |
|-------------------|-----------------|------------------|--|------------------|--|------------------|
| <i>small</i> | P1 | 4 | 2 | 1 | 2 | 1 |
| | P2 | 5 | 3 | 2 | 2 | 3 |
| | P3 | 6 | 3 | 2 | 3 | 4 |
| | P4 | 8 | 4 | 3 | 3 | 4 |
| | P5 | 9 | 5 | 4 | 5 | 5 |
| <i>medium</i> | P6 | 10 | 6 | 5 | 6 | 6 |
| | P7 | 13 | 7 | 5 | 7 | 6 |
| | P8 | 15 | 7 | 6 | 7 | 6 |
| | P9 | 17 | 8 | 6 | 8 | 8 |
| | P10 | 20 | 8 | 6 | 10 | 9 |
| <i>large</i> | P11 | 22 | 9 | 7 | 12 | 10 |
| | P12 | 23 | 9 | 9 | 13 | 11 |
| | P13 | 25 | 10 | 11 | 13 | 12 |
| | P14 | 30 | 11 | 15 | 14 | 13 |
| | P15 | 40 | 11 | 15 | 14 | 16 |

Table 5. Results of different solving

| <i>Problems</i> | <i>Achieved the optimal economic values</i> | <i>Achieved the optimal environmental values</i> | <i>Achieved the optimal social values</i> | <i>CPU time (Seconds)</i> |
|-----------------------|---|--|---|---------------------------|
| <i>P₁</i> | 2718736 | 5524136 | 2145.022 | 0.13 |
| <i>P₂</i> | 3028172 | 6241325 | 2409.100 | 0.14 |
| <i>P₃</i> | 3241526 | 7902654 | 2800.333 | 0.16 |
| <i>P₄</i> | 4012543 | 8124352 | 2509.133 | 0.16 |
| <i>P₅</i> | 4521782 | 8976542 | 2407.280 | 0.17 |
| <i>P₆</i> | 512378.1 | 9021876 | 2922.111 | 0.19 |
| <i>P₇</i> | 552172.2 | 9026541 | 3209.010 | 0.22 |
| <i>P₈</i> | 6021827 | 9102985 | 3245.440 | 0.22 |
| <i>P₉</i> | 6231425 | 10298765 | 4900.010 | 0.25 |
| <i>P₁₀</i> | 6211289 | 11092876 | 4911.346 | 0.27 |
| <i>P₁₁</i> | 8521728 | 10098765 | 5688.110 | 0.27 |
| <i>P₁₂</i> | 9021826 | 10021087 | 5590.980 | 0.27 |
| <i>P₁₃</i> | 9220028 | 10014236 | 6011.210 | 0.29 |
| <i>P₁₄</i> | 12654327 | 12987654 | 6797.100 | 0.31 |
| <i>P₁₅</i> | 14254367 | 15265432 | 7207.001 | 0.33 |

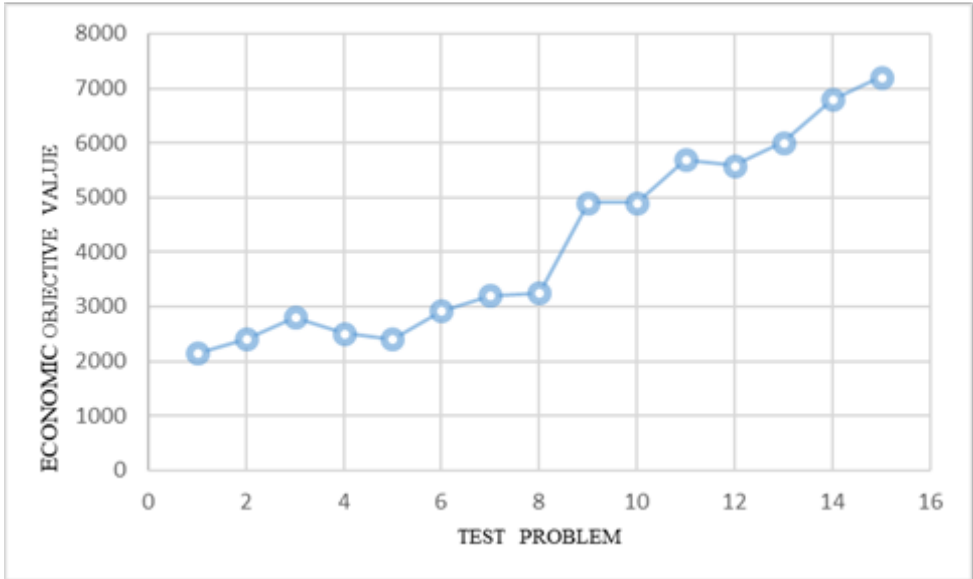


Figure 7. Economic objectives' values

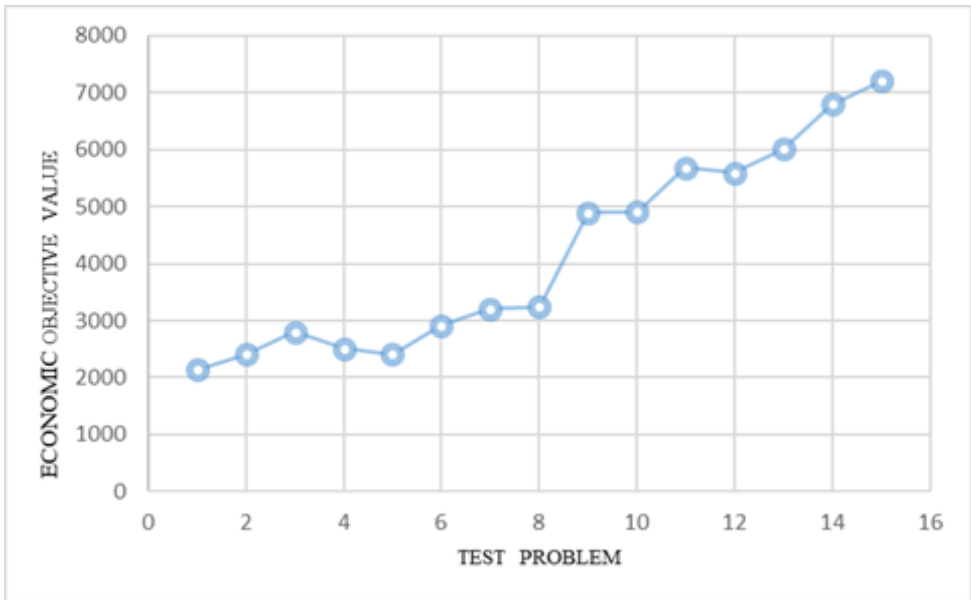


Figure 8. An environmental objective's values

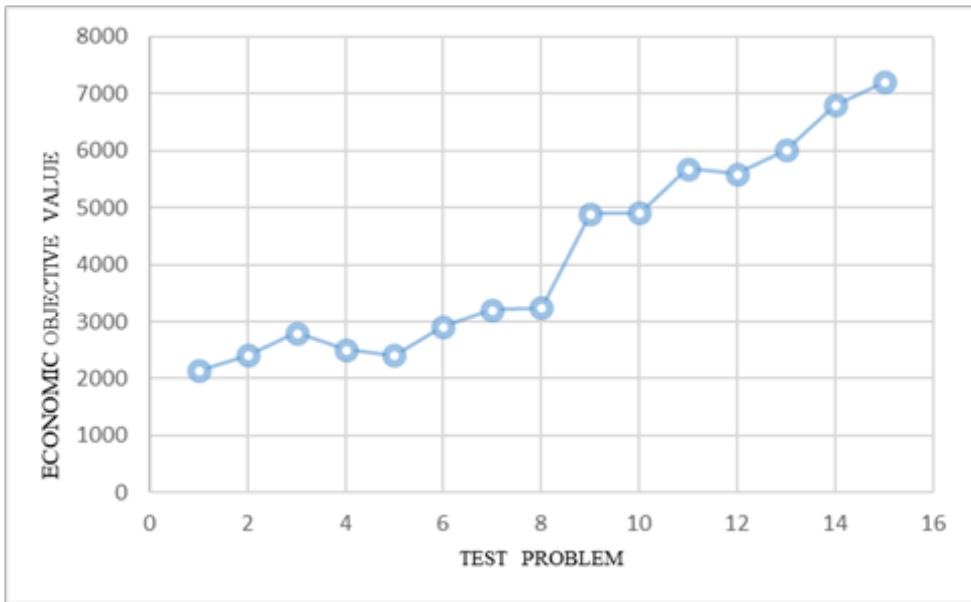


Figure 9. Social objectives' values

In Figures 7, 8, and 9, we see that the optimal value of each OF grows as the issue's dimensions' increase. The rate of rising varies according to the case, and these increases are not linear. Our mathematical model can be used to solve problems in small, medium, and large dimensions.

5.3 Sensitivity analysis

Analyzing the sensitivity of a model's parameters is carried out to gain insight into its effects. A comparison between the two scenarios is made of the economic, environmental, and social objectives functions. Our analysis of the optimization of solutions was based on the change in the conditions of the problem. Several scenarios, such as fallow, are shown in Tables 6,7 & 8 and Figures 10,11 & 12.

Table 6. Under different conditions, the economic objective function's optimization value

| <i>Ordinary situation</i> | <i>COVID-19 situation</i> |
|---------------------------|---------------------------|
| $Z^* = 4263571$ | $Z^* = 5020981$ |

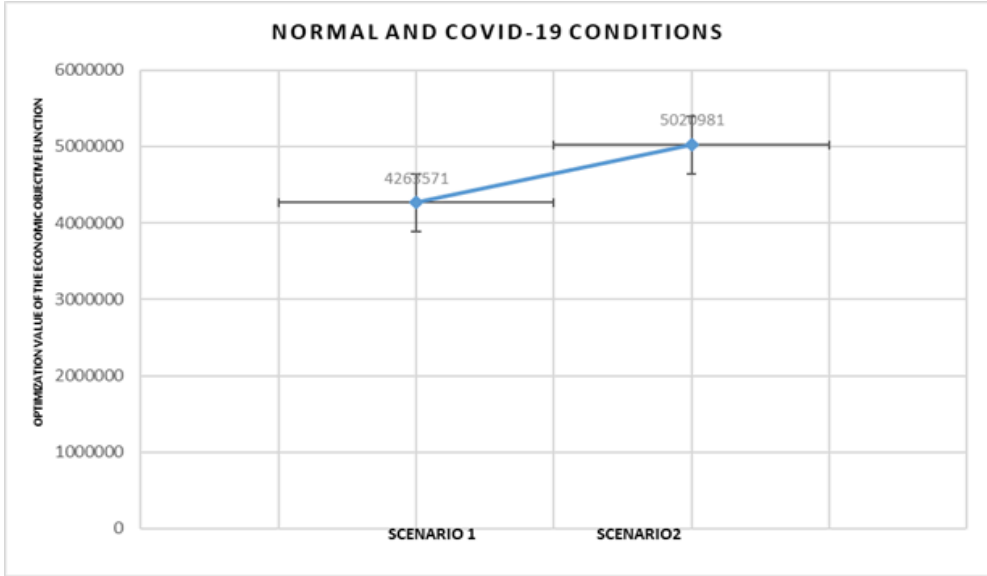


Figure 10. Economic aspect for ordinary and COVID-19 situations

Table 7. Under different scenarios, the environmental objective function's optimization value

| <i>Ordinary situation</i> | <i>COVID-19 situation</i> |
|---------------------------|---------------------------|
| $Z^* = 2786549$ | $Z^* = 1987652$ |

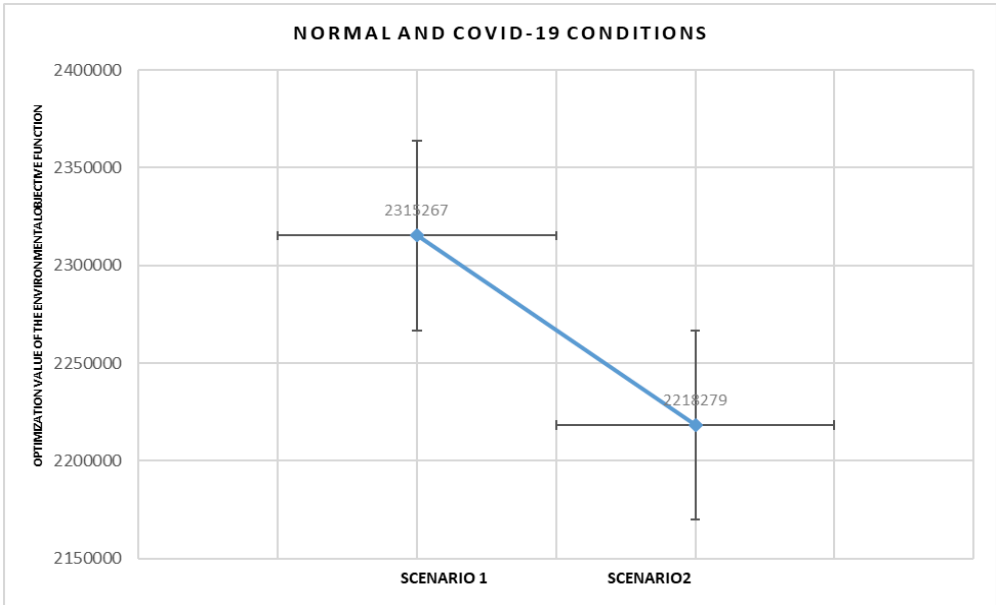


Figure 11. Environmental aspect for ordinary and COVID-19 situations

Table 8. Under different scenarios, the optimization value of the social objective function

| <i>Ordinary situation</i> | <i>COVID-19 situation</i> |
|---------------------------|---------------------------|
| $Z^* = 8109287$ | $Z^* = 908732$ |

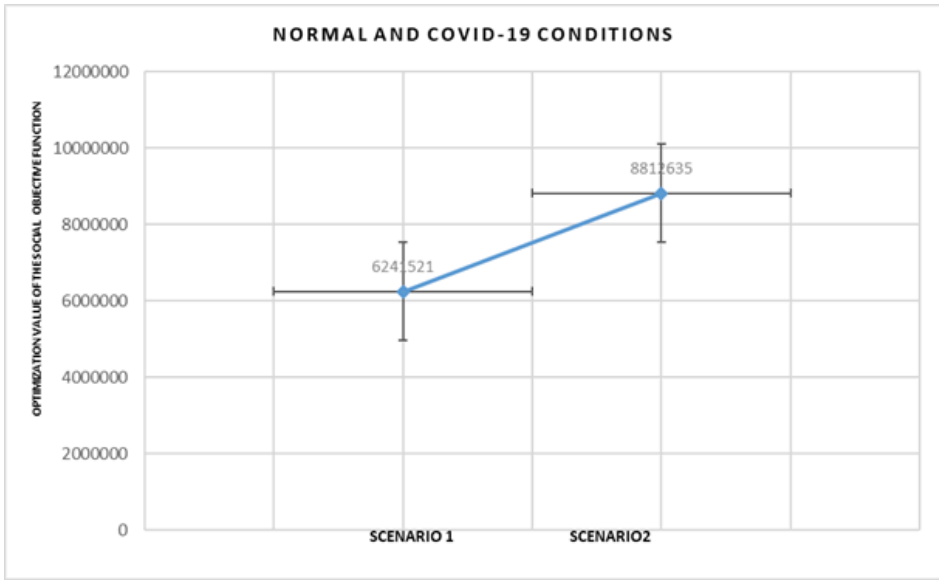


Figure 12. Social aspect for ordinary and COVID-19 situations

The proposed network has improved the environmental sustainability of the SC. Compared with the normal scenario, the COVID-19 scenario provides a better optimization value for the environment objective function. Economic objective function optimizes better under the normal scenario than under COVID-19. Compared to COVID-19, a normal scenario has a better optimization value. A detailed analysis of COVID-19's sustainability effects is presented in Table 9.

Table 9. Results of the analysis of the indicator of sustainability for SSC in the COVID-19 in our study are as follows

| Number | Descriptions | Analysis | Effect |
|--------|---|------------------------|----------|
| 1. | The costs of disinfection and sanitization during the SC. | Increasing in COVID-19 | Negative |
| 2. | It includes the costs of preparing personal protective equipment (shield, mask, gown, gloves, and the like) for SC employees. | Increasing in COVID-19 | Negative |
| 3. | The costs of COVID-19 tests for SC employees. (Normal - Fast) | Increasing in COVID-19 | Negative |
| 4. | The costs of educating for healthcare for SC employees. | Increasing in COVID-19 | Negative |
| 5. | The costs of the vaccine and vaccination on SC employees. | Increasing in COVID-19 | Negative |
| 6. | Creating a barrier between infectious and non-infectious waste affects the cost. | Increasing in COVID-19 | Negative |
| 7. | CO ₂ emissions and industrial activities. | Reducing in COVID-19 | Positive |
| 8. | CO ₂ emissions and delivering activities. | Reducing in COVID-19 | Positive |

| | | | |
|-----|--|-------------------------------|----------|
| 9. | Noise pollution. | Reducing in COVID-19 | Positive |
| 10. | In tourist destinations, ecological restoration can be accomplished by reducing the pressure on the environment. | Increasing COVID-19 | Positive |
| 11. | Wildlife and plant species protection. | Increasing COVID-19 | Positive |
| 12. | Areas that are densely populated should be reduced. | Increasing COVID-19 | Positive |
| 13. | Improved technological and scientific discovery (medical advancement). | Increasing COVID-19 | Positive |
| 14. | Research centers, IT parks, and consulting services are growing and developing. | Increasing COVID-19 | Positive |
| 15. | Increase medical waste. | Increasing COVID-19 | Positive |
| 16. | PPE waste disposal (Plastic Waste-Soil and Water pollution). | Increasing COVID-19 | Negative |
| 17. | Infectious waste. | Increasing COVID-19 | Negative |
| 18. | Education to the society for healthcare. | Increasing COVID-19 | Negative |
| 19. | A variety of job opportunities is provided (In connection with COVID). | Increasing COVID-19 | Positive |
| 20. | Amount of lost days on average. | Increasing COVID-19 condition | Positive |
| 21. | The number of employees' health is damaged. | Increasing COVID-19 | Negative |

References of indicators: [54,75,113,121,11,28,114, 150,89,18,29 and this study].

6. An Analysis of the Managerial Implications and Practical Applications

The results of this investigation can provide beneficial policies for planning in disasters, principally in COVID-19, and help relevant managers to increase the sustainability of their chain by considering COVID-19 in each link of the SC, so the suggestions based on the research for other researchers and managers of industries and companies, we give a summary of it as follows:

- A. Supply chain managers should have accurate estimates of costs and improve economic performance during the outbreak of the Coronavirus by considering health costs that have been neglected in the research that has been done so far in their chain.
- B. Managers should pay attention to the psychological impact on employees, which is one of the most important social aspects of the SC. Managers should make accurate estimates and by taking into account the psychological damage caused by COVID-19, they should prevent their employees from suffering from mental illnesses and improve the performance of the social processes of the SC during the epidemic. Moreover, considering these damages, managers should take into account these damages during the spread of COVID-19. To give moral support to

employees involved in the chain to strengthen their morale and even financial incentives (loans, facilities, living aid packages, etc).

- C. Managers should have the potential ability to replace their workers in emergencies and disasters caused by COVID-19 to cover the lack of employees in these conditions with careful management of the gap caused by the coronavirus.
- D. The proposed model provides managers to choose wisely and calculate the balance between costs and environmental impacts, especially greenhouse gas emissions, and control bad social impacts on the SC.
- D. The design of the recovery network within this SCLSC can reduce the produced waste and optimize the components of the total cost, and with positive effects on the environment, it will ultimately help the efficiency of the chain management during the COVID-19 and lockdown period.
- E. To protect employees from infectious waste and waste exposure, managers should come up with new ideas and practical measures.
- F. With the increase in protective and plastic wastes (masks-gloves-medical wastes) during the COVID-19 period, special observation can be paid to their disposal and control in the SC cycle.

the final contribution of this investigation is to contribute to the performance of managing SC during COVID-19. as well as lockdowns.

7. Conclusion and Results

The first step in this investigation was to review previous related works. Based on the most recent research, a CLSC was established. It is made up of suppliers, factories, CDs, RLs, and customers. A mathematical model was proposed for SCLSCN during COVID-19. Based on the MOMIP problem model, the main objectives are to minimize the overall cost, the bad environmental impacts, and the bad social impacts. The MOMIP was solved and the Pareto front has been created by the improved augmented weighted sum method in the LINGO software. During pandemics and lockdowns, the model can illustrate a balance between total costs, and environmental and social factors. Specifically, two cost structures are detailed in this model, it consists of a cost for an ordinary care facility without considering Coronavirus, a cost for an ordinary care facility that considers Coronavirus, including the cost of disinfectant and sanitizers, personal protective equipment, COVID-19 tests, COVID-19 education, medication, vaccine, and vaccination. There are two categories of environmental effects related to COVID-19: The COVID-19 program has positive effects on the environment (reduced CO₂ emissions, reduced noise pollution, ecological restoration, protecting species of flora and fauna, and reducing densely populated areas) and negative effects (more medical waste and more personal protective equipment). In this model, positive social aspects include job opportunities related to COVID-19. Considering the COVID-19 damages, the average number of lost days is the negative social aspect of this model. As a next step, a case study and numerical computations have been utilized to validate the presented model. The designed mathematical model was used to solve numerous examples, demonstrating its ability to find logical solutions in a wide variety of situations. Calculation of the optimization value with different weights is done, as well as

the sensitivity analysis of W_i (weights). This model was solved using LINGO 19.0 software. The investigation presents a SCLSCN model during the epidemic.

These are some of the key findings of this paper in summary:

- i. An applied mathematical model of SSC shows better the consequences between economic, environmental, and social aspects of COVID-19.
- ii. The SC will be hygienic and responsible throughout COVID-19.
- iii. Identified new sustainability aspects for COVID-19 outbreaks and lockdowns.
- iv. COVID-19 and lockdowns have negative and positive effects on three aspects of sustainability.

8. Limitations and Future Scope of Research

8.1 Research limitations

Among the limiting cases of this research that exist:

- a) **There are very few scientific resources, statistics, or information available for this field:** The lack of books, papers, statistics, and databases makes it difficult for researchers to conduct research in this field. Several research services are lacking, which contributes to this problem. Currently, there are only a few limited scientific sources on this subject that are directly related.
- b) **Lack of similar work in this field:** Although the researcher did his best, he was unable to locate research directly addressing this matter. By studying the background of the research, we find that no paper has discussed the hygienic supply chain or the use of hygienic costs, or modeling and presenting a formula for measuring the impacts of COVID-19 on social dimensions, which may confuse the beginning of the research.
- c) **Budget limitations for the work:** Each stage of research requires financial expenditures, and student research isn't an exception due to the conditions of the researcher. Budgets should be restricted to ensure the effectiveness and advancement of research. Even though the research has been conducted in Iran, we do not know how well it is coordinated with other countries. To solve this problem, we utilized different research sources around the world, used their statistical sources, and standardized the research to make it more relevant to the real world. The investigation has been conducted cross-sectionally and is highly dependent on the conditions of the COVID-19 outbreak.
- d) **Limitation of information collection:** For the reasons explained above, we could only collect information from a real company.
- e) As a result of the computational model's complexity, which increases the time to solve, it is possible to use meta-heuristic algorithms for very large dimensions of the problem.

8.2 Suggestions for future research

Now that we have described the limitations of the research, we will state the methods to overcome these limitations in future studies. There are several recommendations for conducting future research:

1. In light of the model with other concepts such as multi-product and multi-period chains and solutions with innovative methods and other new solution ideas.
2. It is suggested to consider some parameters, such as demand or returned with uncertainty approach to improve the current model.
3. The effect of mortality and reduction of manpower and the impact of COVID-19 disease on reducing the activity and productivity of the labor force creates a shock on the SC. It is recommended that future researchers investigate these factors with a more direct impact on employment than the effects of the shock.
4. Considering other indicators to complete the social and economic factors, for example, the satisfaction of the people involved in the SC and economic development, etc.

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